

Application: A.26-02-XXX

Exhibit No.: SDGE-05

Witness: Chelsea Haro

**PREPARED DIRECT TESTIMONY OF
CHELSEA HARO
ON BEHALF OF SAN DIEGO GAS & ELECTRIC COMPANY
CHAPTER 5 - IMPLEMENTATION**

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF CALIFORNIA**



FEBRUARY 2, 2026

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**PREPARED DIRECT TESTIMONY OF
CHELSEA HARO
CHAPTER 5 - IMPLEMENTATION**

I. OVERVIEW AND PURPOSE

This prepared direct testimony outlines the design and implementation costs for San Diego Gas & Electric's (SDG&E) proposed demand flexibility rates (Proposed DF Rates). The application complies with Ordering Paragraph (OP) 1 of Decision (D.) 25-08-049 (Guidance Decision), which directs SDG&E to file a consolidated application for Proposed DF Rates across all customer classes, except streetlighting, in alignment with the California Energy Commission's (CEC) Load Management Standards (LMS). My testimony focuses on the implementation design and costs required to implement the Proposed DF Rates for all customer classes.

My testimony is organized as follows:

- **Section I – Overview and Purpose**
 - **Section II – Implementation Design**
 - **Section III – Implementation Costs**
 - **Section IV – Summary and Conclusion**
 - **Section V – Statement of Qualifications**
 - **Attachment A – Proposed Timeline**
 - **Attachment B – Proposed Implementation Costs**
 - **Attachment C - Illustrative Electric Class Average Rates**
 - **Attachment D - Illustrative Rate Components for DF Rates**

1 **II. IMPLEMENTATION DESIGN**

2 SDG&E's Proposed DF Rates will be available to all customer classes, except
3 streetlighting. SDG&E intends to evaluate how customers respond to hourly price signals (load
4 impacts) as well as potential bill reductions and cost savings to rate payers. As noted in D.25-
5 08-049, the "California Energy Commission adopted the Load Management Standards to
6 motivate electric customers to shift electricity demand, or load, from high-demand periods when
7 peaking power plants and other polluting generators tend to be in use, to periods when lower-cost
8 clean electricity is available,"¹ in turn providing energy efficiency and grid reliability that
9 benefits both participants and non-participants.

10 On October 13, 2025, SDG&E convened a meeting with Clean Energy Alliance and San
11 Diego Community Power (Joint CCAs or CCAs) to review the proposed rate design and respond
12 to questions regarding their ability to implement DF rates independently. An additional meeting
13 was held January 7, 2026, to support ongoing collaboration, gather feedback and address any
14 questions.

15 **A. Eligibility**

16 SDG&E's Proposed DF Rates will be available to all customer classes, excluding
17 streetlighting. The rate structure will include both commodity and non-commodity components,²
18 enabling the CCAs to offer an equivalent DF rate to their respective customers for the
19 commodity component.

20 Participation in the Proposed DF Rates will be subject to certain eligibility restrictions.
21 Customers enrolled in Net Energy Metering (NEM), Net Billing Tariff (NBT), conjunctive

¹ D.25-08-049 at 3.

² Non-commodity components include Utility Distribution Company (UDC) and Wildfire Fund Non-Bypassable Charges (WF-NBC) rate components.

1 billing³ arrangements, or grandfathered time-of-use (TOU) rates⁴ will not be eligible to
2 participate. With affordability and ease of understanding as important considerations, SDG&E
3 determined that implementing NEM, NBT, and conjunctive billing would be overly complex and
4 cost-prohibitive. Additionally, these options are unlikely to provide customers with greater
5 benefits compared to their current rate structures. Customers currently enrolled in an ineligible
6 rate must transition off that rate before enrolling in a Proposed DF Rate.

7 **B. Enrollment**

8 Proposed DF Rates will be optional tariffs available to eligible customers. Participation
9 in the Proposed DF Rates will be voluntary, and customers electing to enroll will be transitioned
10 to the applicable Proposed DF Rate at the start of their next billing cycle following confirmation
11 of eligibility.⁵ Pursuant to the Guidance Decision and the LMS, the Proposed DF Rates design
12 incorporates non-commodity components. This structure provides the Joint CCAs with the
13 ability to develop and implement LMS compliant DF rate offerings for customers within their
14 service territories.

15 The optional nature of the Proposed DF Rates is intended to promote customer choice
16 while supporting innovation in DF models. SDG&E will clearly communicate the enrollment
17 processes, eligibility criteria, and rate components to customers and CCAs to enable informed
18 decision-making and a successful implementation of the rate.

19 Customer participation in DF rates will be assessed, through Measurement and
20 Evaluation (M&E) activities, as detailed in the Chapter 7 of SDG&E's testimony. These efforts

³ Conjunctive Billing reflects customers with multiple meters on a single premise, where interval meter data is combined or subtracted for the purpose of billing

⁴ SDG&E's grandfathered TOU is expiring July 31, 2027 (December 31, 2027 for schools).

⁵ Customer to be enrolled at the beginning of the next billing cycle upon giving SDG&E at least five business days' notice before the end of the customer's billing cycle. Otherwise, customer will be enrolled at the beginning of the subsequent billing cycle.

1 will include quantitative and qualitative analyses designed to evaluate enrollment trends,
2 customer engagement, and overall program performance against established objectives.

3 **C. Unenrollment**

4 Customers participating in the Proposed DF Rates may elect to unenroll at any time after
5 a one-year period on the rate, per Tariff Electric Rule 12. Unenrollment will take effect at the
6 beginning of the customer's next billing cycle.⁶ Upon unenrollment, the customer will revert to
7 the applicable default rates under their standard tariff unless an alternative eligible rate option is
8 selected.

9 SDG&E proposes to apply the provisions of Electric Rule 12, which restrict customers to
10 "only one rate schedule change...in any twelve-month period,"⁷ to mitigate the risk of rate
11 arbitrage that is possible due to hourly pricing on the Proposed DF Rates that may fluctuate
12 above or below the customer's otherwise default rates. Without appropriate safeguards, this
13 variability could create opportunities for sophisticated customers to engage in rate arbitrage by
14 switching between the Proposed DF Rates, CCA or Direct Access (DA) programs, and default
15 rates to secure the lowest price. Limiting the potential for rate arbitrage avoids the potential for
16 cost shifting across customers.

17 **D. Customer Notification**

18 SDG&E will create a webpage similar to its existing Dynamic Export Rate Pilot (DERP)
19 webpage on the SDG&E website to provide timely and transparent access to hourly DF rates.⁸

⁶ Customer to be unenrolled at the beginning of the next billing cycle upon giving SDG&E at least five business days' notice before the end of the customer's billing cycle. Otherwise, customer will be unenrolled at the beginning of the subsequent billing cycle.

⁷ SDG&E, Tariff Electric Rule 12, available at https://www.sdge.com/sites/default/files/elec_elec-rules_erule12.pdf.

⁸ See <https://www.sdge.com/dynamic-export-rate-pilot-program>. Note that time-of-use transmission pricing and location-based distribution pricing will be included on the applicable tariff.

1 Hourly prices for the Proposed DF Rates will be posted by 6:00 p.m. Pacific Time on the day
2 prior to their effective date, ensuring customers and market participants have sufficient time to
3 review and plan accordingly. The posted hourly prices will represent the full commodity rate
4 applicable to the Proposed DF Rates. In addition, SDG&E will upload the same pricing data to
5 the Market Informed Demand Automation Server (MIDAS) platform, enabling access for
6 customers, third-party providers, and CCA or DA entities. This dual posting approach promotes
7 transparency, facilitates market-informed decision-making, and supports interoperability with
8 automated demand response and pricing systems. Details of the commodity, distribution and
9 transmission rate calculations are further outlined in Chapters 1-4 of testimony.

10 SDG&E will continue to provide DF rate participants with access to their hourly usage
11 data through SDG&E's secure online account portal. This functionality enables customers to
12 monitor consumption patterns and make informed decisions in response to DF hourly pricing
13 signals. In addition, DF participants who wish to share their usage data with third-party service
14 providers, such as energy management companies or technology vendors, may do so by utilizing
15 SDG&E's existing data-sharing protocols.⁹ These protocols are designed with applicable
16 privacy and security standards in mind, including customer consent, and facilitate
17 interoperability with third-party tools that support demand response and load management
18 strategies.

19 **III. IMPLEMENTATION COSTS**

20 SDG&E proposes to track and recover implementation costs associated with the
21 Proposed DF Rates through a two-way balancing account, consistent with California Public

⁹ <https://www.sdge.com/green-button> SDG&E Green Button data initiative, *available at:* <https://www.sdge.com/green-button>

1 Utilities Commission (Commission)-approved cost recovery mechanisms. Details of the
2 proposed account are addressed in Chapter 8 of testimony.

3 In developing the Proposed DF Rates, SDG&E considered numerous factors including
4 cost/affordability, technical complexity, customer understanding, and potential customer
5 participation. To the extent possible and technically feasible, and in compliance with the
6 Guidance Decision, SDG&E prioritized a customer-centric approach focused on relative
7 simplicity, transparency, and ease of use.

8 The costs associated with the Proposed DF Rates reflect both capital expenditures and
9 incremental operating costs incurred by SDG&E in the design, implementation, and
10 administration. These costs include, but are not limited to, system integration and Information
11 Technology (IT) upgrades, customer outreach and education, measurement and evaluation
12 activities, and ongoing program support.

13 A summary of the proposed implementation costs is included as Attachment C to this
14 filing. These costs represent an estimate of the necessary resources for appropriate rate design,
15 customer engagement, program integrity, and compliance with applicable Commission directives
16 as described in this testimony. To the extent the rate design and other aspects of rate
17 implementation differ from those proposed in the Application, the associated costs and estimates
18 will likely also change from those included in Attachment C.

19 **A. Billing System**

20 To minimize overall implementation costs for the Proposed DF Rates, SDG&E proposes
21 to leverage existing functionality within its billing system currently supporting the Grid
22 Integrated Rate (Schedule PUBLIC GIR), Vehicle Grid Integration (VGI) and DERP. By
23 utilizing these established capabilities, SDG&E anticipates reducing the need for more extensive
24 system development and integration, thereby lowering total implementation costs.

1 SDG&E forecasts that the total billing system costs for implementing the Proposed DF
2 Rates within its billing system will be approximately \$5.4 million. These costs encompass the
3 following key activities: 1) planning, analyzing, and developing billing system requirements; 2)
4 designing, building, and validating the new rate and calculations within the billing system; 3)
5 designing, building, and validating enrollment notifications and communication tools; 4)
6 designing, building and validating detailed usage/charges in MyEnergyCenter; 5) performing
7 quality assurance and end-to-end testing to ensure overall accuracy of the system; 6) deploying
8 and stabilizing the implemented changes; and 7) updating for CAISO pricing, reporting, and
9 MIDAS updates.

10 **B. Price Webpage**

11 SDG&E proposes implementing a dedicated webpage to provide DF rate participants
12 with daily access to hourly price information. This webpage will serve as a centralized,
13 customer-facing platform designed to promote transparency and enable informed decision-
14 making by displaying dynamic prices by 6:00 p.m. Pacific Time for the following day. To
15 develop and maintain this functionality, SDG&E forecasts implementation costs of
16 approximately \$0.545 million, which are included within \$5.4 million allocated the billing
17 system updates. These costs will include, but are not limited to: 1) webpage design and
18 development; 2) system integration; 3) testing and quality assurance; 4) deployment and
19 stabilization; and 5) uploads to MIDAS.

20 **C. Marketing, Education and Outreach (ME&O)**

21 SDG&E recognizes that effective Marketing, Education, and Outreach (ME&O) is
22 critical to the success of DF rates. A comprehensive ME&O strategy will promote customer
23 understanding of the program's objectives, eligibility requirements, enrollment process, and the
24 tools available to manage energy usage under DF conditions.

1 The description of all ME&O activities, customer support initiatives, and details on the
2 associated estimated budget is provided in Chapter 6 of SDG&E's prepared direct testimony.
3 The cost associated with the ME&O effort as described in Chapter 6 is estimated to be
4 approximately \$2.5 million.

5 **D. Measurement and Evaluation (M&E)**

6 SDG&E will implement a comprehensive M&E framework to assess the effectiveness of
7 DF rates. This framework will evaluate key performance indicators, including changes in
8 customer energy usage (load impacts), potential bill reductions for participating customers, and
9 cost savings realized by the utility. If there is insufficient participation for this evaluation, non-
10 participant surveys will still be administered.

11 These analyses may provide insight into the program's ability to support the
12 Commission's DF OIR objectives to: (a) enhance the reliability of California's electric system;
13 (b) make electric bills more affordable and equitable; (c) reduce long-term system costs through
14 more efficient pricing of electricity; and (d) enable participation in DF by both bundled and
15 unbundled customers as outlined in D.25-08-049.¹⁰

16 The description of all M&E activities, methodologies, and associated estimated budgets
17 is provided in Chapter 7 of SGD&E's prepared direct testimony. The cost associated with the
18 M&E effort, as described in Chapter 7, is estimated to be \$1.6 million.

19 **E. Rate and Bill Impact**

20 The total estimated cost to implement the Proposed DF Rates is approximately \$9.5
21 million. In Chapter 9 of its testimony, SDG&E converts these costs to a revenue requirement.
22 SDG&E proposes to include the Commission approved revenue requirement beginning as early

¹⁰ D.25-08-049 at 4.

1 as 2028 through 2031, , beginning January 1 following a decision if practicable. Balancing
2 account treatment of such amounts is addressed in Chapter 8 of testimony. SDG&E will
3 continue to recover ongoing forecasted annual revenue requirements with its January 1 rate
4 changes until it is included in a future General Rate Case (GRC).

5 Similar to DERP, SDG&E proposes that implementation costs approved by the
6 Commission be included in the Public Purpose Program (PPP) rate component for all customer
7 classes using the equal-cents per kWh allocator. Allocating costs to all customers is reasonable
8 because DF rates are designed to encourage load shifting during periods of high demand and any
9 resulting load shift supports decarbonization and grid reliability which benefit all customers
10 regardless of their participation in the rate.

11 In accordance with D.25-08-049, SDG&E will also provide customer protection
12 mechanisms to mitigate some price volatility while maintaining the price signals necessary to
13 encourage load shifting. Customer protections are detailed in Chapter 4 of SDG&E's testimony.

14 To the extent the Proposed DF Rates design or other aspects of rate implementation differ
15 from those proposed by SDG&E in this Application, the cost estimates included herein will need
16 reconsideration and may differ significantly from those included herein.

17 **F. Duration and Timeline**

18 Assuming adoption of SDG&E's Proposed DF Rates as described in this Application,
19 and based on the factors outlined above, including requirements for development, billing system
20 configuration, testing, quality assurance, and ME&O, SDG&E anticipates that the Proposed DF
21 Rates will be available for customer enrollment approximately 10 months following a final
22 decision in this proceeding. However, to the extent the rate design or other aspects of rate
23 implementation differ from those proposed by SDG&E in this Application, the timeline may also
24 differ. See Attachment A for an illustration of the proposed schedule and timeline.

1 **IV. SUMMARY AND CONCLUSION**

2 SDG&E recommends that the Commission adopt the Proposed DF Rates and the
3 implementation costs described above to support the successful implementation of the Proposed
4 DF Rates.

5 This concludes my prepared direct testimony.

1 **V. STATEMENT OF QUALIFICATIONS**

2 My name is Chelsea Haro and I am a Business Economic Advisor in the Customer
3 Pricing department for SDG&E. My business address is 8330 Century Park Court, San Diego,
4 California, 92123. I have held this position for approximately 2 years. I previously held multiple
5 roles at Calpine Energy Solutions over a three-year period, with responsibilities spanning data
6 analytics, client support, and reporting. I received a Bachelor of Science degree in Psychology
7 from the University of La Verne in 2012.

8

9 I have not previously testified before the Commission.

ATTACHMENT A

PROPOSED TIMELINE: SUBJECT TO CHANGE

Pre Implementation				Year 1 Implementation				Year 2 Implementation				Year 3 Implementation										
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4							
Implementation Planning & Development				Preparation for M&E				M&E Year 1 Evaluation and Survey Dynamic Pricing Available to customers				M&E Year 2 Evaluation and Survey										
Preparation for ME&O				Enrollment campaign, education and targeted support				Refresh campaign and education	Enrollment campaign, education and targeted support													

ATTACHMENT B
ILLUSTRATIVE ELECTRIC CLASS AVERAGE RATES
FOR PROPOSED DF RATES

Customer Class	Current Bundled Rates (1/1/2026)	Proposed Bundled Rates	Change (¢/kWh)	Change (%)
Residential	17.53	17.53	0.02	0.04%
Small Commercial	15.39	15.39	0.02	0.04%
M/L C&I	19.28	19.28	0.02	0.04%
Agriculture	13.04	13.04	0.02	0.07%
Lighting	11.99	11.99	0.02	0.05%
System Total	17.68	17.68	0.02	0.05%

ATTACHMENT C
PROPOSED IMPLEMENTATION COSTS

Activity Item	Estimated Cost
Billing System	\$ 5,405,000
Measurement and Evaluation (M&E)	\$ 1,647,780
Marketing, Education and Outreach (ME&O)	\$ 2,454,927
Total	\$ 9,507,707

ATTACHMENT D

ILLUSTRATIVE RATE COMPONENTS BY CUSTOMER CLASS¹

Residential											
Type	Transmission	Distribution Base Rate	PPP	ND	CTC	LGC	RS	TRAC	TOTAL UDC	WF-NBC + DWR-BC	
Base Services Charge (\$/Day)	0.00000	0.48321	0.22173	0.00000	0.00000	0.08849	0.00000	0.00000	0.79343	0.00000	
On Peak: Summer (\$/kWh)	0.13705	0.15724	0.00663	0.00001	0.00030	0.00000	0.00001	(0.01357)	Variable	0.00595	
Off Peak: Summer (\$/kWh)	0.08980	0.15724	0.00663	0.00001	0.00030	0.00000	0.00001	(0.01357)	Variable	0.00595	
Super Off Peak: Summer (\$/kWh)	0.08980	0.15724	0.00663	0.00001	0.00030	0.00000	0.00001	(0.01357)	Variable	0.00595	
On Peak: Winter (\$/kWh)	0.09911	0.15724	0.00663	0.00001	0.00030	0.00000	0.00001	0.12466	Variable	0.00595	
Off Peak: Winter (\$/kWh)	0.08980	0.15724	0.00663	0.00001	0.00030	0.00000	0.00001	0.12466	Variable	0.00595	
Super Off Peak: Winter (\$/kWh)	0.08980	0.15724	0.00663	0.00001	0.00030	0.00000	0.00001	0.12466	Variable	0.00595	
Type	Other	Rate component									
EECC (\$/kWh)	Variable (CAISO, DLF, EPMC, MGCC)	Commodity									
Distribution Capacity Adder (\$/kWh)	Variable (Top 200 hours by circuit)	Distribution									
TRBBA (\$/kWh)	-0.00245	Transmission									
TACBAA (\$/kWh)	-0.02023	Transmission									

Small Commercial											
Type	Transmission	Distribution Base Rate	PPP	ND	CTC	LGC	RS	TRAC	TOTAL UDC	WF-NBC + DWR-BC	
Basic Service Fee (\$/Month)	0.00	18.32	0.00	0.00	0.00	0.00	0.00	0.00	18.32	0.00	
On Peak: Summer (\$/kWh)	0.08646	0.18686	0.02193	0.00001	0.00029	0.00530	0.00001	0.00000	Variable	0.00595	
Off Peak: Summer (\$/kWh)	0.05128	0.18686	0.02193	0.00001	0.00029	0.00530	0.00001	0.00000	Variable	0.00595	
Super Off Peak: Summer (\$/kWh)											
On Peak: Winter (\$/kWh)	0.05848	0.18686	0.02193	0.00001	0.00029	0.00530	0.00001	0.00000	Variable	0.00595	
Off Peak: Winter (\$/kWh)	0.05128	0.18686	0.02193	0.00001	0.00029	0.00530	0.00001	0.00000	Variable	0.00595	
Super Off Peak: Winter (\$/kWh)											
Type	Other	Rate component									
EECC (\$/kWh)	Variable (CAISO, DLF, EPMC, MGCC)	Commodity									
Distribution Capacity Adder (\$/kWh)	Variable (Top 200 hours by circuit)	Distribution									
TRBBA (\$/kWh)	-0.00245	Transmission									
TACBAA (\$/kWh)	-0.02023	Transmission									

¹ Non-commodity rates are based on 10/1/2025 rates

M/L Commercial											WF-NBC + DWR- BC
Type	Transmission	Distribution Base Rate	PPP	ND	CTC	LGC	RS	TRAC	TOTAL UDC		
Basic Service Fee (\$/Month)	0.00	766.91	0.00	0.00	0.00	0.00	0.00	0.00	766.91	0.00	
On Peak: Summer (\$/kWh)	0.00000	0.08533	0.02167	0.00001	0.00028	0.00542	0.00001	0.00000	Variable	0.00595	
Off Peak: Summer (\$/kWh)	0.00000	0.08533	0.02167	0.00001	0.00028	0.00542	0.00001	0.00000	Variable	0.00595	
Super Off Peak: Summer (\$/kWh)	0.00000	0.08533	0.02167	0.00001	0.00028	0.00542	0.00001	0.00000	Variable	0.00595	
On Peak: Winter (\$/kWh)	0.00000	0.08533	0.02167	0.00001	0.00028	0.00542	0.00001	0.00000	Variable	0.00595	
Off Peak: Winter (\$/kWh)	0.00000	0.08533	0.02167	0.00001	0.00028	0.00542	0.00001	0.00000	Variable	0.00595	
Super Off Peak: Winter (\$/kWh)	0.00000	0.08533	0.02167	0.00001	0.00028	0.00542	0.00001	0.00000	Variable	0.00595	
Non-coincident Demand (\$/kW)	21.11	6.55								27.66	
Demand On Peak: Summer (\$/kW)		3.42								3.42	
Demand On Peak: Winter (\$/kW)		0.69								0.69	
Type	Other	Rate component									
EECC (\$/kWh)	Variable (CAISO, DLF, EPMC, MGCC)	Commodity									
Distribution Capacity Adder (\$/kWh)	Variable (Top 200 hours by circuit)	Distribution									
TRBBA (\$/kWh)	-0.00245	Transmission									
TACBAA (\$/kWh)	-0.02023	Transmission									

Agriculture											WF-NBC + DWR- BC
Type	Transmission	Distribution Base Rate	PPP	ND	CTC	LGC	RS	TRAC	TOTAL UDC		
Basic Service Fee (\$/Month)	0.00	25.05	0.00	0.00	0.00	0.00	0.00	0.00	25.05	0.00	
On Peak: Summer (\$/kWh)	0.06344	0.08119	0.01991	0.00001	0.00017	0.00309	0.00001	0.00000	Variable	0.00595	
Off Peak: Summer (\$/kWh)	0.03491	0.08119	0.01991	0.00001	0.00017	0.00309	0.00001	0.00000	Variable	0.00595	
Super Off Peak: Summer (\$/kWh)											
On Peak: Winter (\$/kWh)	0.04187	0.08119	0.01991	0.00001	0.00017	0.00309	0.00001	0.00000	Variable	0.00595	
Off Peak: Winter (\$/kWh)	0.03491	0.08119	0.01991	0.00001	0.00017	0.00309	0.00001	0.00000	Variable	0.00595	
Super Off Peak: Winter (\$/kWh)											
Type	Other	Rate component									
EECC (\$/kWh)	Variable (CAISO, DLF, EPMC, MGCC)	Commodity									
Distribution Capacity Adder (\$/kWh)	Variable (Top 200 hours by circuit)	Distribution									
TRBBA (\$/kWh)	-0.00245	Transmission									
TACBAA (\$/kWh)	-0.02023	Transmission									